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1. PURPOSE

The purpose of this policy is to help Board members to effectively identify, disclose and manage any actual, potential or perceived conflicts of interest in order to protect the integrity of BSC and manage risk.

2. OBJECTIVE

The BSC Board (called the 'Board' in this policy) aims to ensure that Board members are aware of their obligation to disclose any conflicts of interest that they may have, and to comply with this policy to ensure they effectively manage those conflicts of interest as representatives of BSC.

3. SCOPE

This policy applies to the Board members of BSC.

4. DEFINITION OF CONFLICTS OF INTERESTS

A conflict of interest occurs when a person's personal interests conflict with their responsibility to act in the best interests of the BSC.

Personal interests include direct interests, as well as those of family, friends, or other organisations a person may be involved with or have an interest in (for example, as a shareholder).

It also includes a conflict between a Board member's duty to BSC and another duty that the Board member has (for example, to another organisation). A conflict of interest may be actual, potential or perceived and may be financial or non-financial.

These situations present the risk that a person could make a decision based on, or affected by, these influences, rather than in the best interests of the BSC.

5. POLICY

This policy has been developed to address conflicts of interest affecting BSC. Conflicts of interest are common, and they do not need to present a problem to the BSC as long as they are openly and effectively managed.

It is the policy of BSC, as well as a responsibility of the Board, that ethical, legal, financial or other conflicts of interest be avoided and that any such conflicts (where they do arise) do not conflict with the obligations to BSC.

BSC will manage conflicts of interest by requiring Board members to:

- + avoid conflicts of interest where possible
- + identify and disclose any conflicts of interest (whether actual, potential or perceived)
- + carefully manage any conflicts of interest, and
- + follow this policy and respond to any breaches.

5.1 Responsibility of the Board

The BSC Board is responsible for:

- + establishing a system for identifying, disclosing and managing conflicts of interests
- + monitoring compliance with this policy, and
- + reviewing this policy on an annual basis to ensure that the policy is operating effectively.

The BSC must ensure that its Board members are aware of the ACNC governance standards, particularly [ACNC Governance Standard 5](#), and that they disclose any actual or perceived material conflicts of interests as required by governance standard 5.

5.2 Identification and disclosure of conflicts of interest

Once an actual, potential or perceived conflict of interest is identified, it must be entered into BSC's register of interests, as well as being raised with the Board.

The register of interests must be maintained by the BSC. The register must record information related to a conflict of interest (including the nature and extent of the conflict of interest and any steps taken to address it).

If, as a result of disclosure, it is determined that the conflict is shared by all Board members shares a conflict, the Board should refer to [ACNC Governance Standard 5](#) to ensure that proper disclosure occurs.

5.3 Confidentiality of disclosures

The Chair and the CEO shall have access to the information disclosed, and others on a case by case basis to be confirmed by the Chair.

6. ACTION TO MANAGE CONFLICTS OF INTEREST

6.1 Conflicts of interest of Board members

Once the conflict of interest has been appropriately disclosed, the Board (excluding the Board member who has made the disclosure, as well as any other conflicted Board member) must decide whether or not it is appropriate for those conflicted Board members to:

- + vote on the matter (this is a minimum),
- + participate in any debate, or
- + be present in the room during the debate and the voting.

In exceptional circumstances, such as where a conflict is very significant or likely to prevent a Board member from regularly participating in discussions, it may be worth the Board considering if it is appropriate for the person conflicted to resign from the Board.

6.2 Considerations when deciding what action to take

In deciding what approach to take, the Board Chair and CEO will consider and make recommendations to the Board with regard to:

- + whether the conflict needs to be avoided or simply documented
- + whether the conflict will realistically impair the disclosing person’s capacity to impartially participate in decision-making
- + alternative options to avoid the conflict
- + the BSC’s objectives and resources
- + the possibility of creating an appearance of improper conduct that might impair confidence in, or the reputation of, the BSC.

The approval of any action requires the agreement of at least a majority of the Board (excluding any conflicted Board member/s) who are present and voting at the meeting.

The action and result of the voting will be recorded in the minutes of the meeting and in the register of interests.

7. COMPLIANCE WITH THIS POLICY

If the BSC has a reason to believe that a person subject to the policy has failed to comply with it, it will investigate the circumstances.

If it is found that this person has failed to disclose a conflict of interest, the BSC may take action against them. This may include seeking to terminate their relationship with the BSC or their membership of the Board.

If a person suspects that a Board member has failed to disclose a conflict of interest, they will raise it with the CEO or the Chair for appropriate action.

8. CONTACTS

For questions about this policy, contact the Board or CEO by contact@bsc.org.au.

9. DOCUMENT HISTORY

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| Responsible Officer(s) | CEO | |
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